

INNOVATION DESTINATION

VISIFI CUSTOMER CONFERENCE 2023

How the Unicorns & Dragons Do It- How Does That Make You Feel?

Jami Jenning

JUNE 21, 2023



Jami Jennings

Jami is the VP, Product Strategy Marketing and believes in the credit union mission and has been a visionary and advocate for over 20 years. She began as an advisor for Wells Fargo Financial and later joined VisiFI where she worked with CUs and cross-functional teams to create and develop technology solutions to help credit unions succeed. She has led and motivated many teams to design and develop their award-winning Digital Banking application. She is a keynote speaker and a regular contributor to CU industry publications and leads a monthly podcast (VisiFI T.I.P.P.S) where she speaks to CU leaders, researchers and fintechs about what is impacting credit unions today and how we can learn together.



Digital Innovation with Purpose

Member-Centric Frictionless Experience





9 out of 10 Americans Use at Least 1 Fintech App for Banking

- Blends finance and technology
- App or software that allows people to digitally access and make financial transactions or gain financial insights

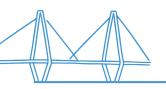












Qualification for Unicorn, Dragons & Centaur

Venture-Backed

A Technology Company A Private Company

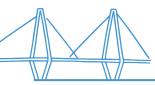
Worth a Billion Dollars



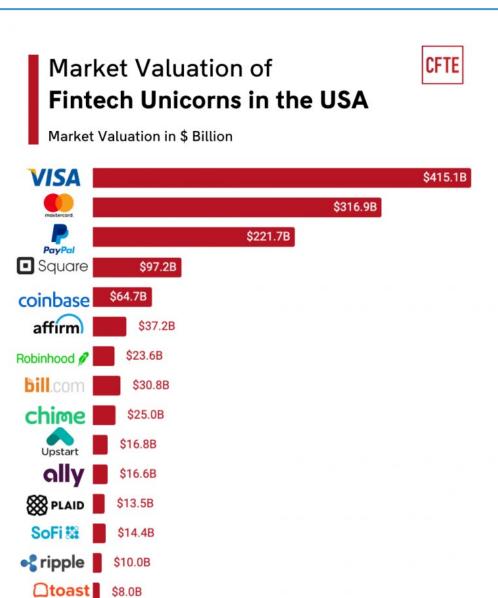




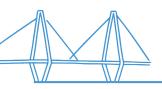






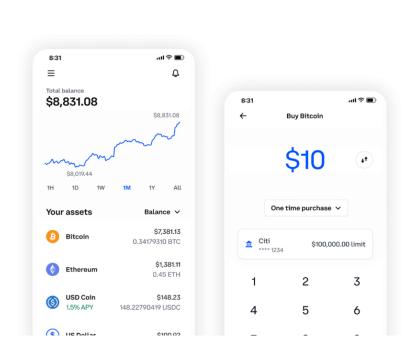






2 Dragons and 7 Unicorns in 2022

- Coinbase- 65,247,890,000
- Ripple- 10,000,000,000
- Kraken- 4,000,000,000
- FalconX- 3,750,000,000
- Blockfi- 3,000,000,000
- Fireblocks- 2,200,000,000
- Ramp- 1,600,000,000
- TaxBit- 1,330,000,000
- MobileCoin- 1,000,000,000



The future of

money is here

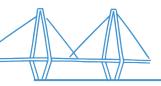
Over 108 million people and businesses trust us to buy, sell, and manage crypto.

satoshi@nakamoto.com





coinbase



5 Dragons and 12 Unicorns in 2022

- Visa- 416,754,800,000
- Mastercard- 318,515,600,000
- Paypal- 220,640,100,000
- Square- 97,827,340,000
- Bill.com- 30,766,110,000
- Flywire- 4,347,421,000
- Margeta- 4,300,000,000
- Circle- 3,000,000,000
- ReCharge- 2,100,000,000
- AvidXchange- 2,000,000,000
- SpotOn-1,880,000,000
- Extend- 1,600,000,000
- Kabbage- 1,200,000,000
- Ibotta- 1,000,000,000
- Chipper Cash- 1,000,000,000
- SumUp-1,000,000,000
- Sightline Payments- 1,000,000,000

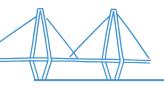


Join the growing number of businesses that put their trust in BILL









Other Unicorn & Dragons in USA in 2022

Slockchain

nfrastructure

• BlockDaemon- 1,255,000,000

- Chainalysis- 4,200,000,000
- Forte Labs- 1,000,000,000
- Paxos- 2,400,000,000

• Datamin- 4,100,000,000

- Deel- 1,250,000,000
- Divvy-2,500,000,000
- Feedzai-1,300,000,000
- Gusto-3,800,000,000
- HighRadius-3,100,000,000
- Ivalua- 1,000,000,000
- Signifyd- 1,340,000,000
- Tradeshift- 2,700,000,000
- Tresata- 1,000,000,000
- True Accord- 6,000,000,000
- Unqork -2,000,000,000

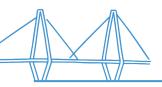
nallenger Bank

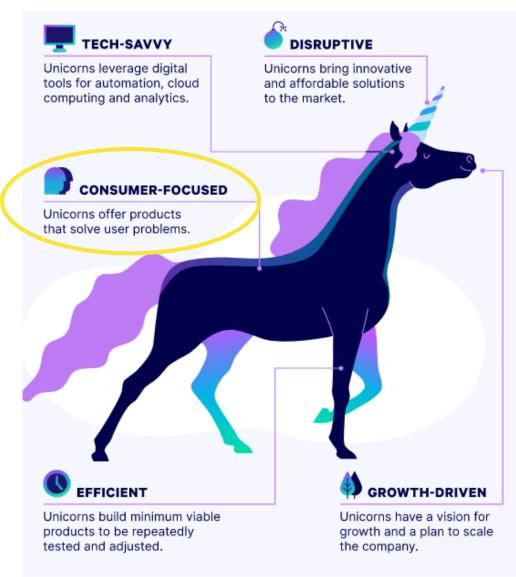
nsurtech

- Amount- 1,000,000,000
- Blend- 3,300,000,000
- Current- 2,200,000,000
- Dave-1,000,000,000
- Enova- 1,329,589,225
- LX-1,900,000,000
- Mercury- 1,600,000,000
- Pipe- 2,000,000,000
- Socure- 1,300,000,000
- Upgrade- 3,000,000,000
- Varo Mone- 1,000,000,000
- Cedar- 3,200,000,000
- Clearcover- 1,000,000,000
- Collective Health-1,500,000,000
- Ethos Technologies- 2,000,000,000
- Hippo Insurance-5,000,000,000
- Lemonade-3,253,930,000
- Next Insurance-4,000,000,000
- Orchard- 1,000,000,000
- Oscar-2,057,445,000
- Root Insurance- 1,030,200,000
- Sidecar Health1,-000,000,000

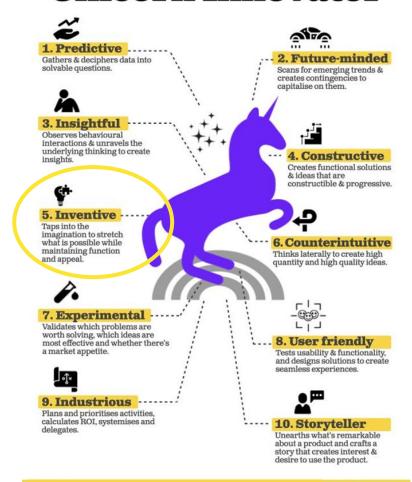
- Acorns-2,200,000,000
- Addepar-2,170,000,000
- Better.com- 4,000,000,000
- Carta- 6,900,000,000
- Clearbanc- 2,000,000,000
- Drivewealth- 2,850,000,000
- Enfusion-1,500,000,000
- Figure Technologies- 3,200,000,000
- Greenlight- 2,300,000,000
- Guideline-1,150,000,000
- iCapital Network- 4,000,000,000
- M1 Finance- 1,400,000,000
- Pacaso- 1,000,000,000
- Public- 1,200,000,000
- Qualia- 1,000,000,000
- Stash- 1,400,000,000
- Symphony- 1,400,000,000
- Trumid- 1,000,000,000
- Vise- 1,000,000,000
- WeBull- 1,000,000,000







10 Great Qualities of a **Unicorn Innovator**



Source: Ideaswithlegs.com/Blog





From side hustle to main hustle to Millionaire

13 less your p a pass

Ryan

CHATGPT SIDE HUSTLE

MILLIONAIRE

A List of Highly Profitable Al Side Hustle Ideas You Can Easily Do at Home Using ChatGPT



DAMIAN ROBINSON

REMOTE SIDE STLES

> with over 40 Companies th Real Side Hustles To Do From Home

Consumer-Focused
What's a Side-Hustle?



SIDE HUSTLE

A modern definition

"A side hustle is a way to make some extra cash that allows you flexibility to pursue what you're most interested in.

It can also be your true passion

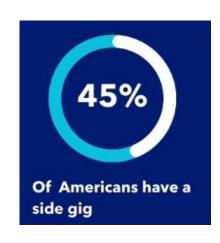
— a chance to delve into fashion, travel or whatever it is you care about the most





without quitting your day job."

2023 Side Hustle Stats



Work on side hustle in the mornings

27%

Work on side hustle between 5pm-9pm

59%



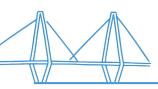
70% Gen Z & 50% Millennials have a side hustle

Ave. 12 hrs/wk make \$1,122/mo

83% Americans expected in 2027







GRUBHUB



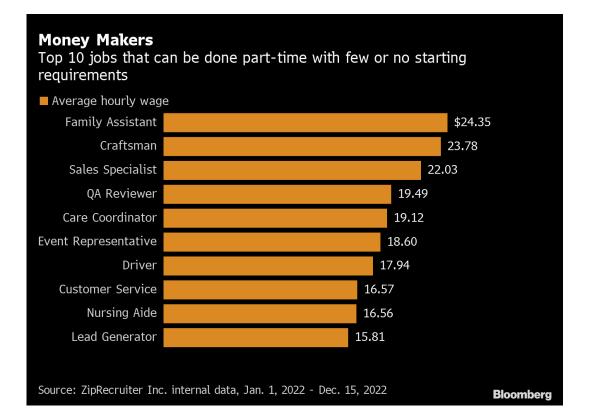










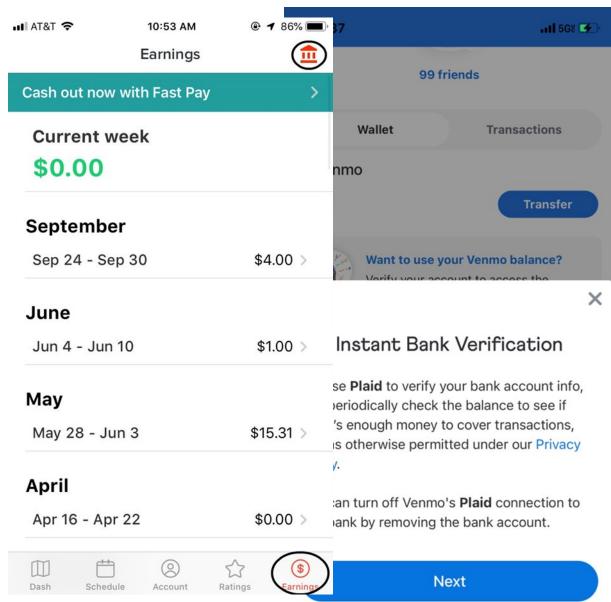








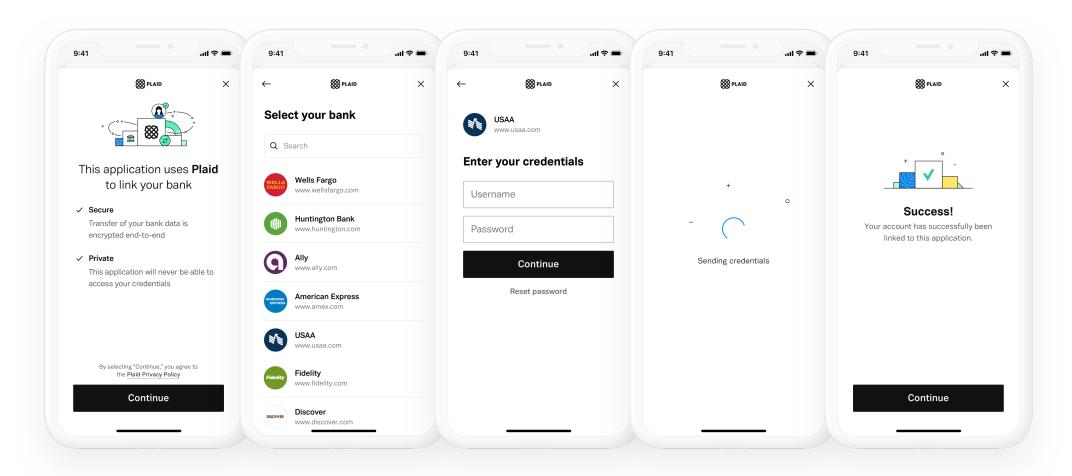




Dragons Create Technology That Solves Problems

Ability to link the app to your financial institution so that you can get paid quickly.

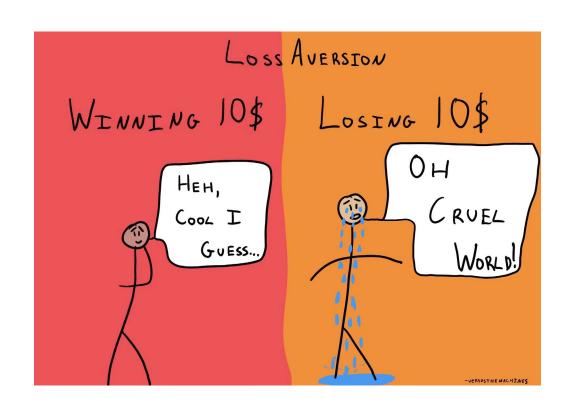




Plaid allows members to easily and securely connect their bank to the apps they want to use.

- Plaid links to 11,000 financial institutions in the USA
- Venmo, Cash App, Chime, Dave, etc.





Loss Aversion

Loss aversion in behavioral economics refers to a phenomenon where a real or potential loss is perceived by individuals as psychologically or emotionally more severe than an equivalent gain. For instance, the pain of losing \$100 is often far greater than the joy gained in finding the same amount.

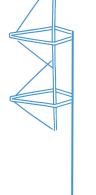
Source: Investopedia

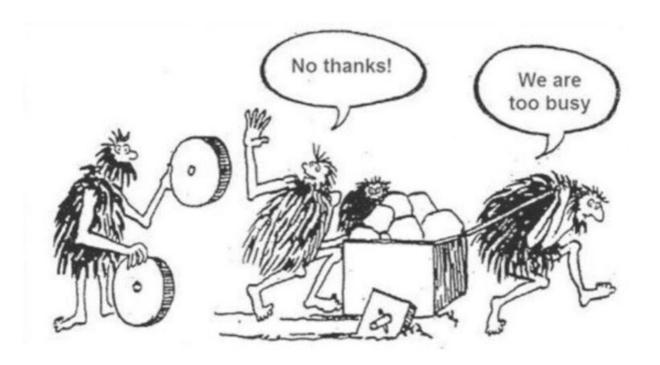


Risk Aversion

Risk aversion is the tendency to avoid risk. The term risk-averse describes the investor who chooses the preservation of capital over the potential for a higher-than-average return. In investing, risk equals price volatility.

Source: Investopedia



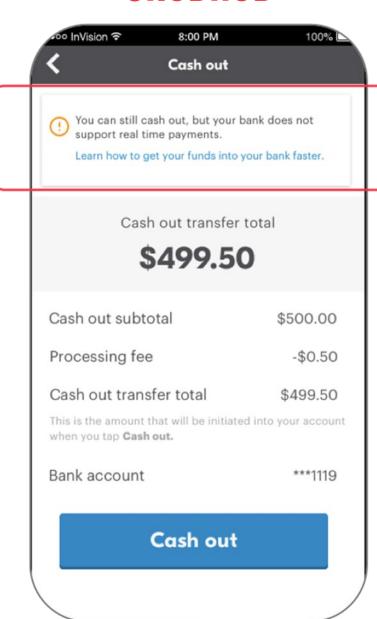


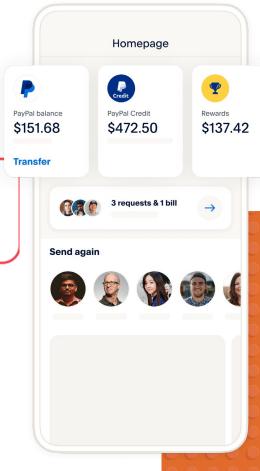
The Status Quo Bias - We don't like to change. How to overcome this bias to make improvements

"... is an emotional bias; a preference for the maintenance of one's current or previous state of affairs, or a preference to not undertake any action to change this current or previous state."

Source: Wikipedia

GRUBHUB





Dragons Create Technology that is Disruptive

Innovative and affordable solutions tailored to meet the consumers needs.

Venmo, Cash App and Zelle began offering instant payment capabilities. Where members could have funds deposited into

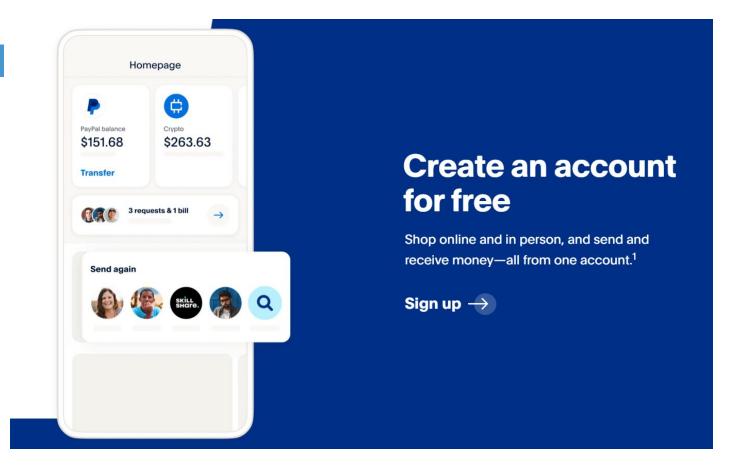




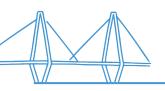


What Makes PayPal So Successful?

- Served a need as a Peer-to-Peer Payment App (send \$ instantly to friends/family)
- Linked with Plaid and connectors so that consumers could move money into an account.



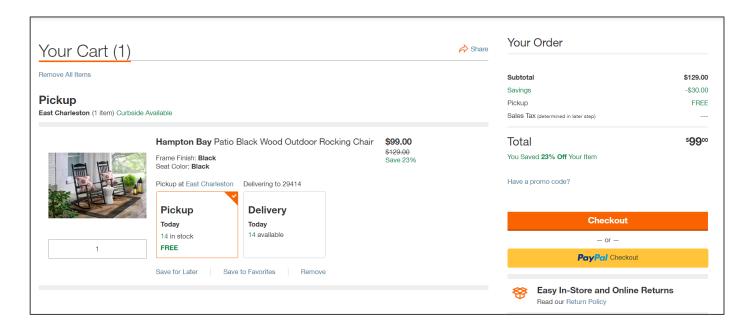




Dragon/Unicorn Tip #2- Tech-Savvy-Remove Friction with Technology

Worked with Vendors to Simplify Payments

No Friction- Just checkout and select the card you want to use. No need to enter your name, address (shipping and billing), card information, etc. It's already linked! FASY! SFAMLESS!



PayPal

PayPal Checkout

Increase your revenue with the help of PayPal.

87%
OF SHOPPERS ARE MORE LIKELY TO
COMPLETE A PURCHASE
WITH AN ONLINE RETAILER
THAT OFFERS THEIR PREFERRED
PAYMENT METHODS.*

* Digital Trends impacting Commerce, Kelton Research, September 2018,
Base (Total Sample) n=2003; Base (Regular PayPal users) n=840 022.







What about Side Hustle on Social Media?

#1 eCommerce provider in the world



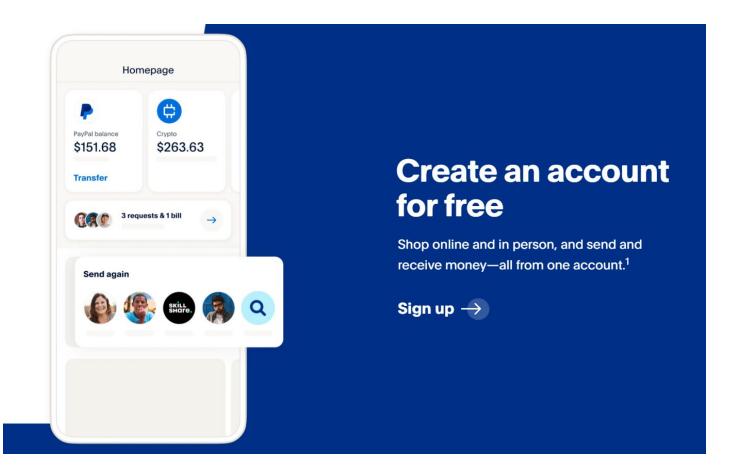




Dragon/Unicorn Tip #4- Growth Driven

Growth Evolution

- What they are offering now= Neobank... everything you need- Shop, Move Money, Bill Pay, Deposit Check, Savings Account, Budgeting, etc.
- Move money internationally (Xoom)



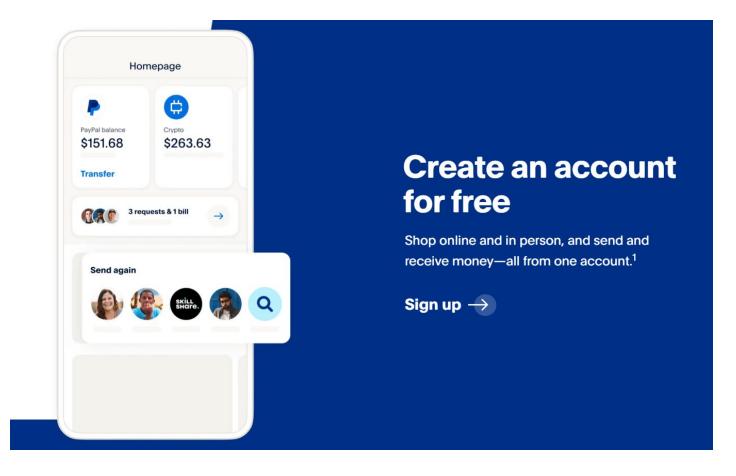






What Makes Them Successful?

- Checks all the Boxes for a Dragon
- Frictionless- links to where they get paid
- Simple way to manage money
- Seamless Member Experience

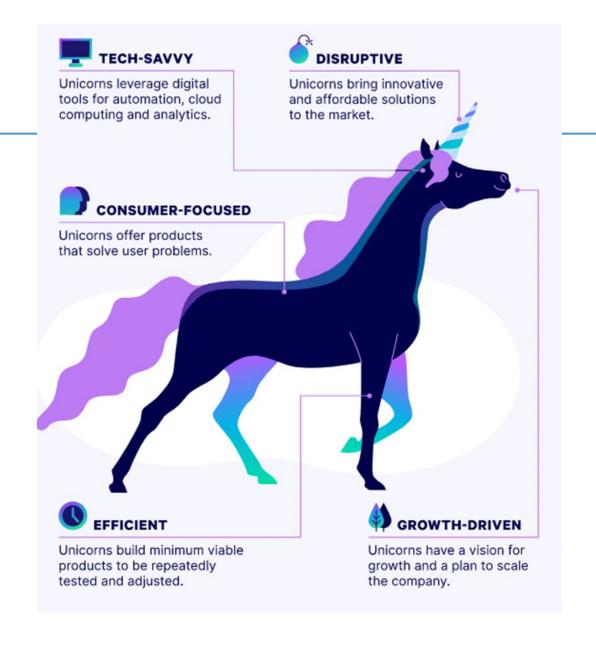






PayPal Dragon Recap

- Consumer-Focused- Offered a Product that Solved a Problem
- 2. Growth Driven- Plan to Scale
- 3. Disruptive- Insightful & Future Minded
- 4. Tech-Savvy- Removed Friction with Technology







What Do Millennials & Gen Z use their digital banking for?

The latest Chase Digital Banking Attitudes Study found that Millennials and Gen Z use mobile banking apps for

- budgeting
- checking credit scores
- creating savings goals







Why Are They Not Using Digital Banking for Loans & Deposits?

- 1. Friction- Using a solution that is convenient & seamless (Side Hustle, Social Media, etc.)
- 2. Spoiled- Design matters
- 3. Personalized Investment Advice- Spotify







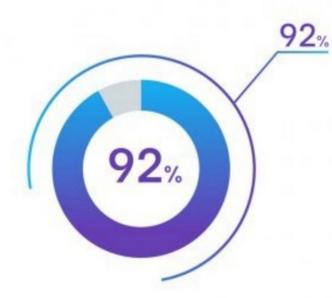
Mission-Minded

VisiFI is focused on the secret sauce of the dragons and providing technology solutions that draw and retain members. We have a new motto!







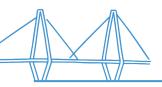


92% of decisions are driven by emotion (not logic)





"Buyology: Truth & Lies About What We Buy"

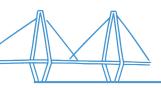


How do we bring loans & deposits back to the Credit Union?

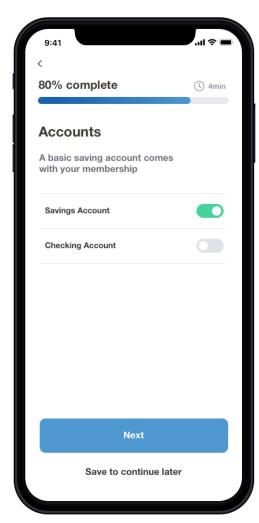
- Organizations coming together for a common purpose.
- 6 Companies
- 20+ Credit Unions
- 70+ Dedicated People



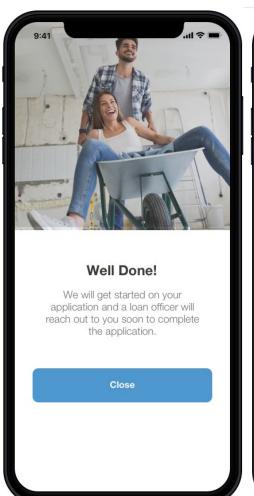


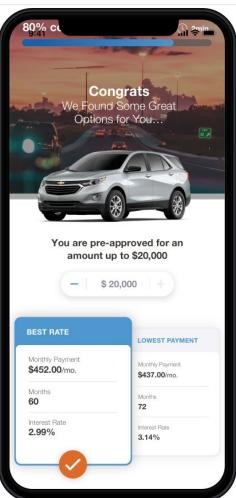


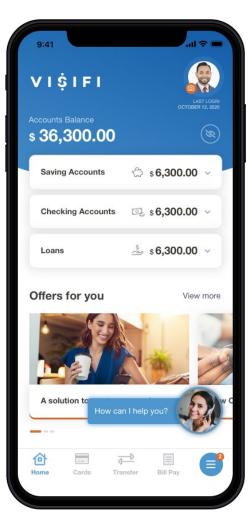
How Does That Make You Feel?









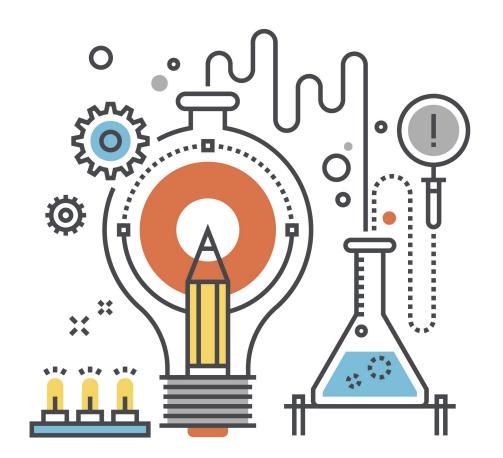


Keep it Simple
Decision Paralysis

Eliminate Friction
Seamless Integration

Conversational Hedonic Award

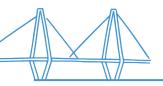
Visuals & Detail
Default Bias

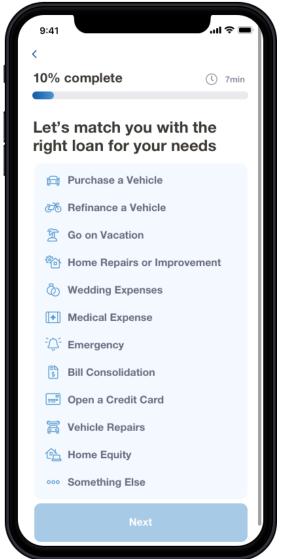


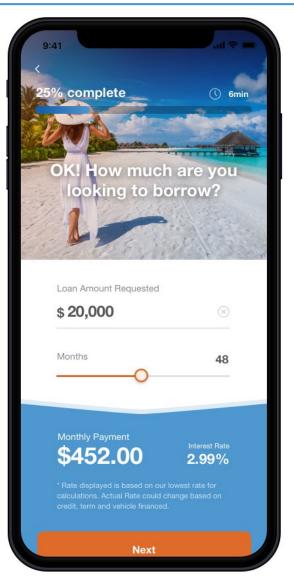
Are you taking advantage of it?
Quarterly releases & highlights

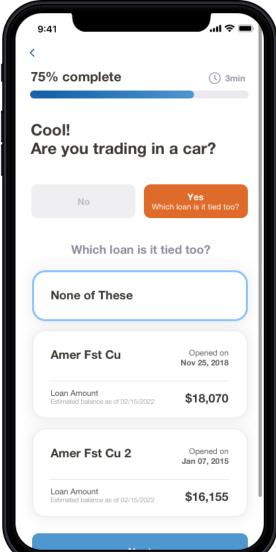


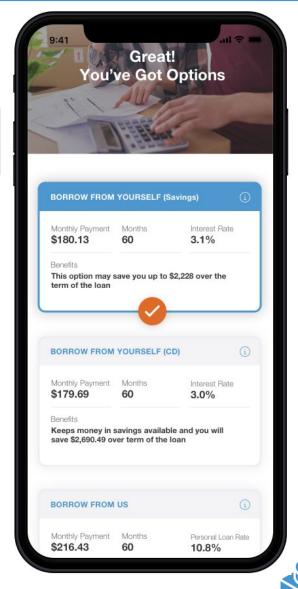


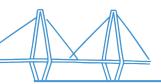




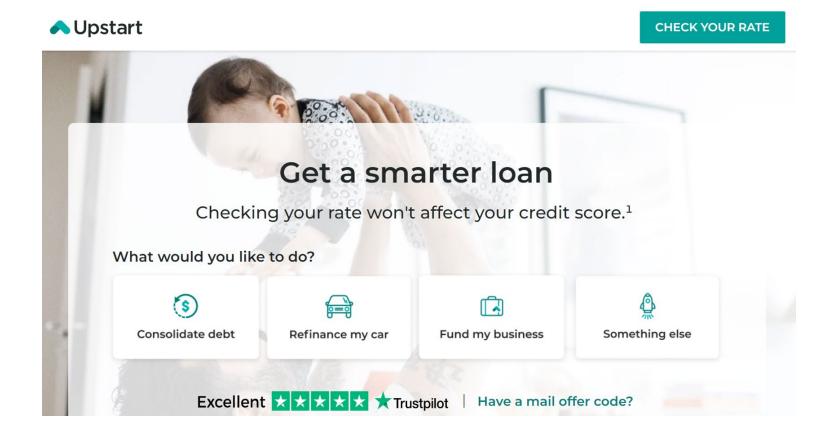








Successful Lending Fintech Dragon- Don't Overcomplicate It



What's this loan for?

Choose what best matches your primary needs

Loan purpose

Bills or rent

Credit card payoff

Debt consolidation

Bills or rent

Large purchase

Home improvement

Vehicle purchase (personal use)

Business expenses

Medical expenses

Moving expenses

Student loan refinance

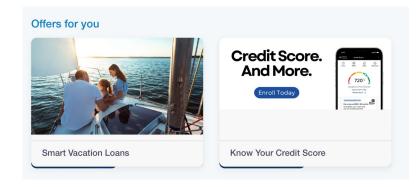




8:59

. ILTE

VIŠIFI \$ 68,294.91 Savings, Clubs, CDs \$ 48.582.58 Checking & Money Market (3) \$ 19,712.33 \$ 171,831.06 Offers for you View all My Personalized Offers



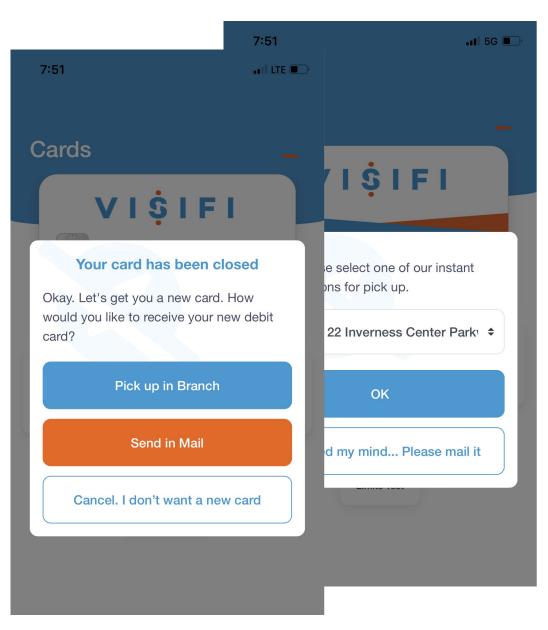
Digital Banking

Offers for you

Customize Offers & Links

- SSO Integrations- Add an image and the SSO you want it to route the user too. (i.e. SavvyMoney)
- Product Links- Link Loan Offer to Loan Application
- URL Links- Link to external URL for additional information (i.e. Setup appointment)

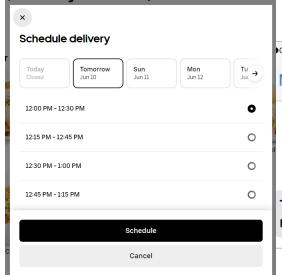




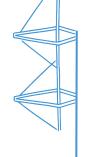
Digital Banking

Card Pickup

- Member can schedule card pick-up at branch
- CU can text- "Your card is ready for pickup"
- Dashboard to manage/receive/complete requests





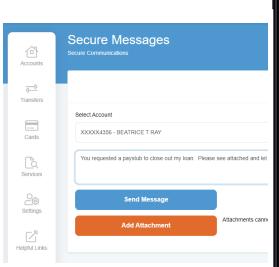


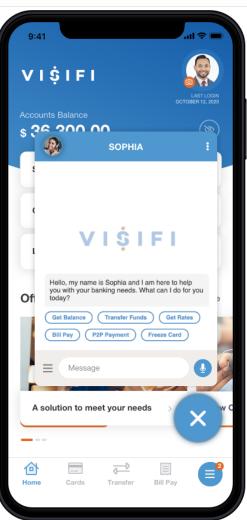
Digital Account Opening

Video Selfie

- "Laura Ryll" Feature
- Digital Account Opening and KYC







Turn It On.

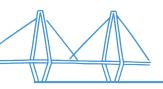
- Secure Messages & Attachments
- Chatbot Enhancements
- Static Monthly Summary
 Reports in DMS



Where We are Going

Roadmap Overview for next 12 months







VisiFI T.I.P.P.s, where technology, innovation, passion, and purpose come together. This monthly podcast series explores new products and technology, community programs, marketing efforts, industry trends, CU management, and member experiences to help credit unions thrive in today's marketplace. Episodes are released on the 4th Tuesday of every month and are available on all popular podcast platforms.

Innovation & Collaboration. So, What's Your Story?

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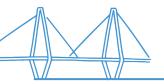


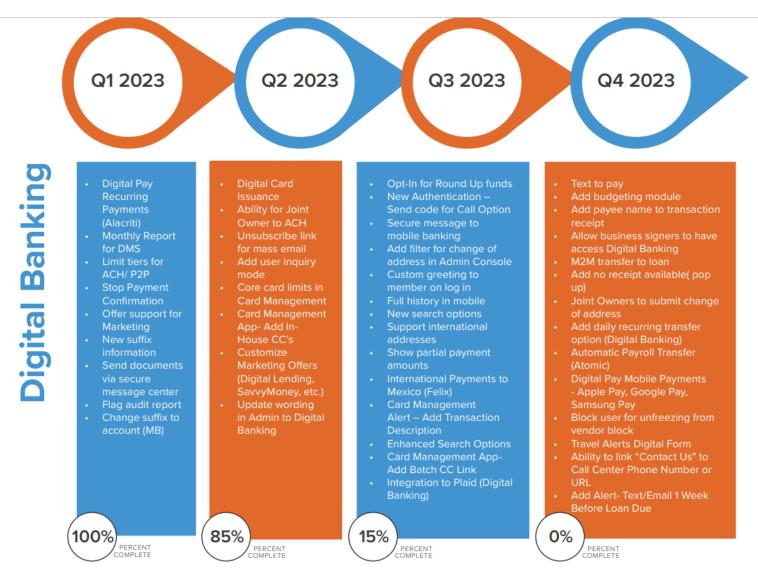




AND MORE

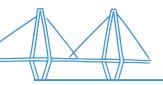














2nd Thursday Every Other

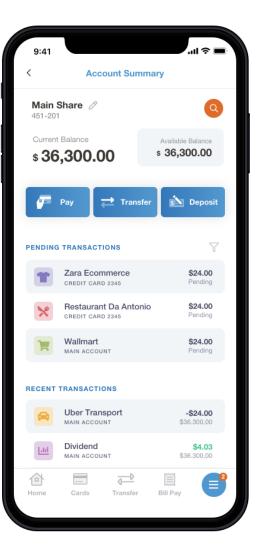
Month Beginning August 10th

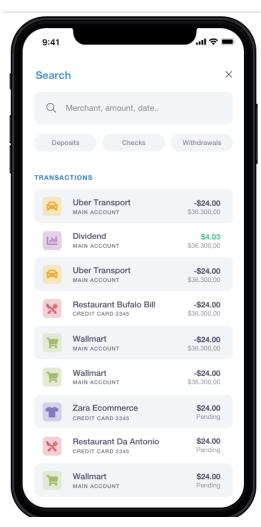
at 10 AM CT

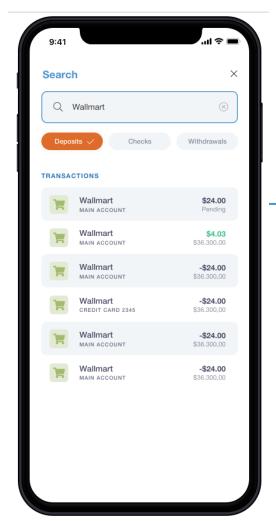






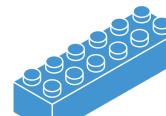




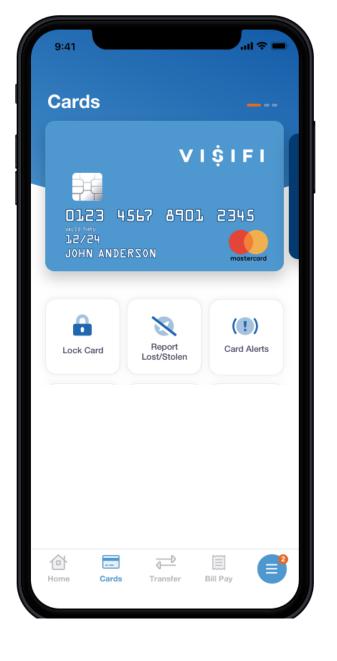


Search

Intuitive search options





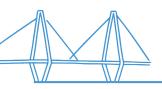


Credit Cards

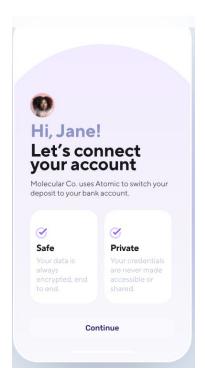
In-House Credit Cards- Real-Time Updates

Batch Credit Cards- Ability to add link to SSO to manage credit card

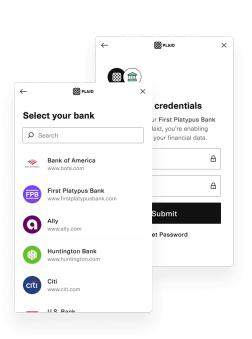




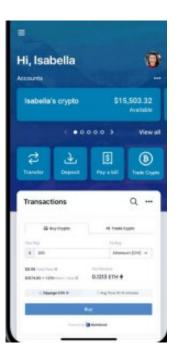
Fintech Integration Exploration



Link to Payroll



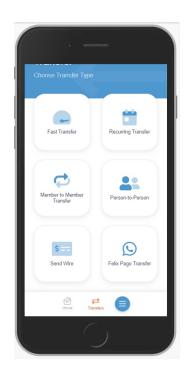
Link to
Connectors &
Real-Time
Payments



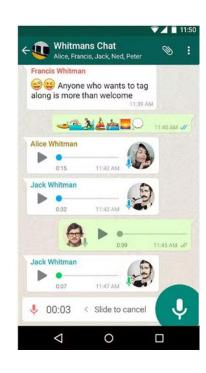
Link to Crypto



Link to Buy Now, Pay Later

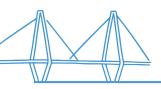


International Payments



Voice Memos (Expand Communication)

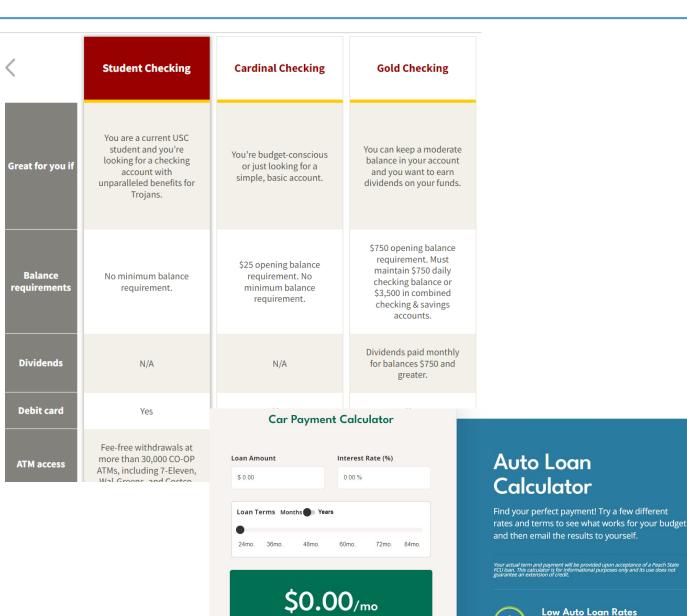


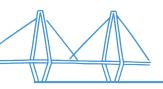


2023 Key Features & Functionality for Digital Banking

Members have high expectations. Here are the key must-haves for Digital Banking according to Finanalytics.ai for 2023:

- Online Account Origination
- Mobile Check Deposit
- Live Chat
- Find a branch/ATM
- Search
- Calculators
- Peer-to-Peer Payments
- Product Comparison

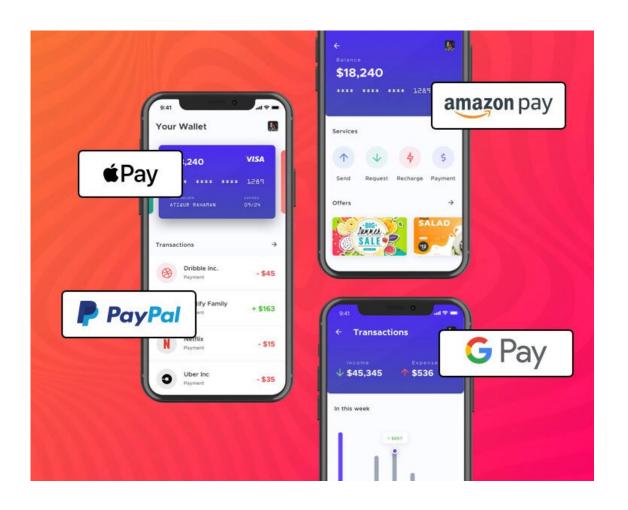




2023 Must-Have Products for Member Satisfaction

There are five types of digital services members value and desire the most, and if not offered by their CU, they would consider switching:

- Remote deposit capture (38%)
- Digital cards that can be issued directly to their digital wallet (38%)
- P2P payments (35%)
- Digital wallets (36%)
- Cardless cash withdrawals (35%)







Personalized Insights

"Nearly 9 in 10 customers say they'd like to receive personalized financial advice from their bank, but fewer than 3 in 10 get this today."

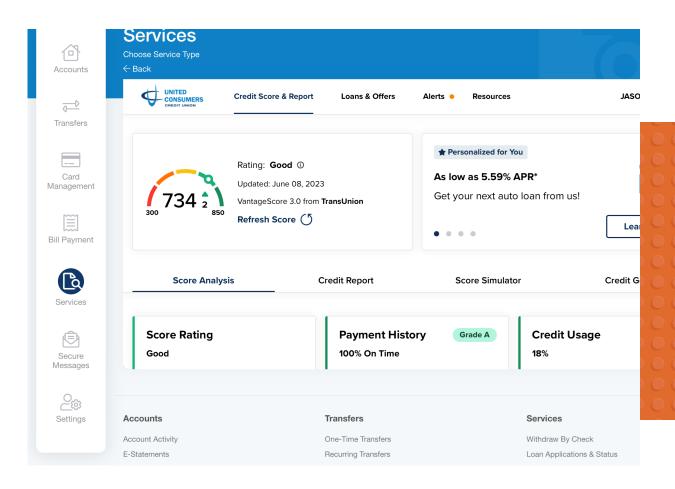
Sinch.com

Text, Email Campaigns, Digital Banking Ads utilizing AI or seeded reports

- I see you got a raise! How to invest and lower your tax bracket.
- New family member? Did you know you can invest in college now?
- I noticed you recently set up a direct deposit to your savings account. Would you like to discuss money market options to get a higher return on those funds







SavvyMoney

Real-Time Credit Scores,
Personalization & Financial
Education



Your trusted conference resources.



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Business Development Specialist

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Kacie Mach
Business Development Specialist

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405.301.4545

SavvyMoney's Credit Score Solution

Drive financial wellness, digital engagement, and profitable growth.

savvymoney®



Be the credit union of tomorrow.

Meet member demands for enhanced financial personalization while driving increased loan and deposit volume.





Your member wants more.

- **⊘** Instant credit-score access
- Financial guidance & advice
- Real-time personalization



The competition is heating up.

If you don't provide what your member is asking for, someone else will (or worse, already is).

Introduction.

SavvyMoney is the leading provider of innovative credit score solutions.



FINANCIAL INSTITUTION PARTNERS



DIGITAL BANKING INTEGRATIONS



BANKING CONSUMERS

2022 MILESTONES

A MILESTONE YEAR

WE PROUDLY PARTNER WITH

FINANCIAL INSTITUTIONS

Continued growth helps fuel our mission to empower users to improve their financial well-being.

Annual SavvyMoney Recap

252 New Financial Institutions Signed

220 Fully-Implemented the SavvyMoney Solution

SavvyMoney Users

264.3 million

credit reports pulled

24.8 million

credit monitoring alerts sent

SavvyMoney users'

utilization remained

was still below the

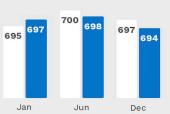
33% improved

SavvyMoney users with a *material score improvement

+30 points

median score increase for SavvyMoney users who improved

YOY CREDIT SCORE TRENDS

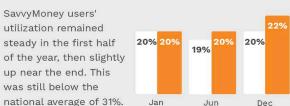


In a year with record-high inflation, SavvyMoney users' credit scores remained steady, then slightly declined at the end of the year.

2021 2022

2021 2022

YOY CREDIT CARD UTILIZATION



*material improvement is a 10 points or higher improvement over a 6 month period using SavvyMoney

2022 New Loans Originated

From SavvyMoney Users



New loans influenced by SavvyMoney's Offer Engine

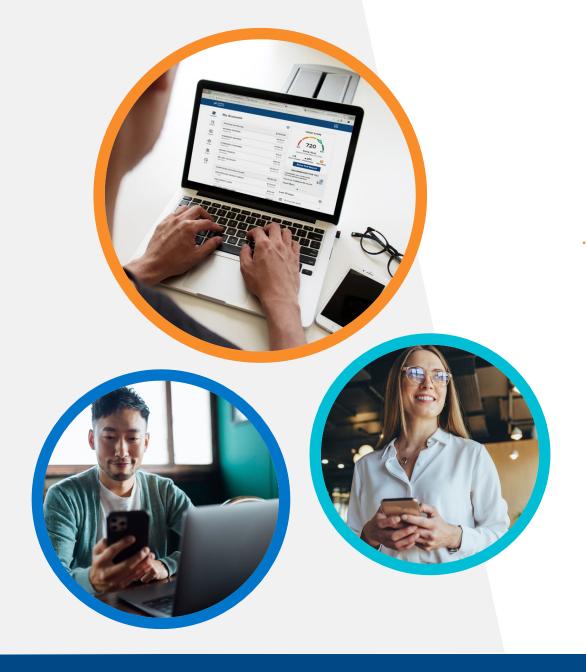
SAVVYMONEY USER AVERAGE LOAN BALANCES



"We take great pride in helping our financial institution partners build stronger relationships and improve the financial wellness of their consumers. In 2023 we remain committed to empowering our partners with tools and resources their consumers need. Thank you for your continued partnership."

JB Orecchia, President and CEO SavvyMoney

savvymoney*



We're way more than a credit-score feature.

We're a full-scale solution with proven ROI.

- **⊗** Streamlined applications
- Recurring engagement drivers
- Marketing materials and assets
- **S** Brand loyalty enhancer



We're in your corner.

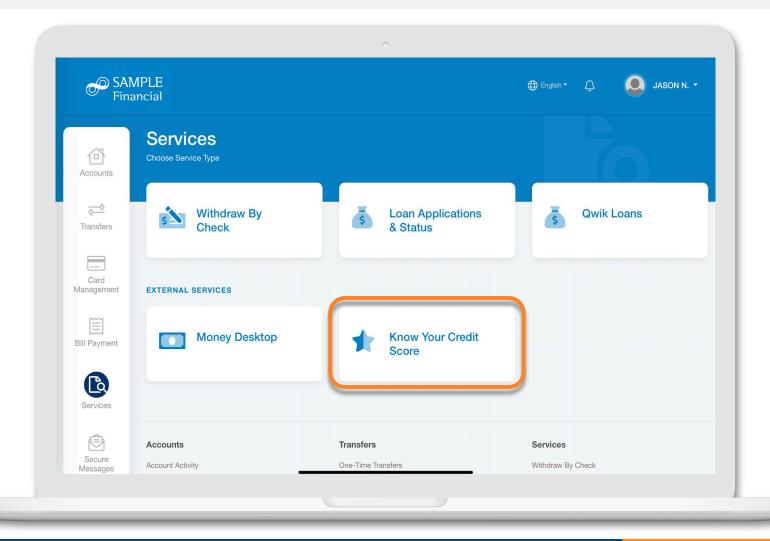
Here's why over 1,100 banks, credit unions, and fintechs along with 40+ digital platforms choose SavvyMoney as their trusted partner.

- ✓ Market-leading technology
- **Easy integration**

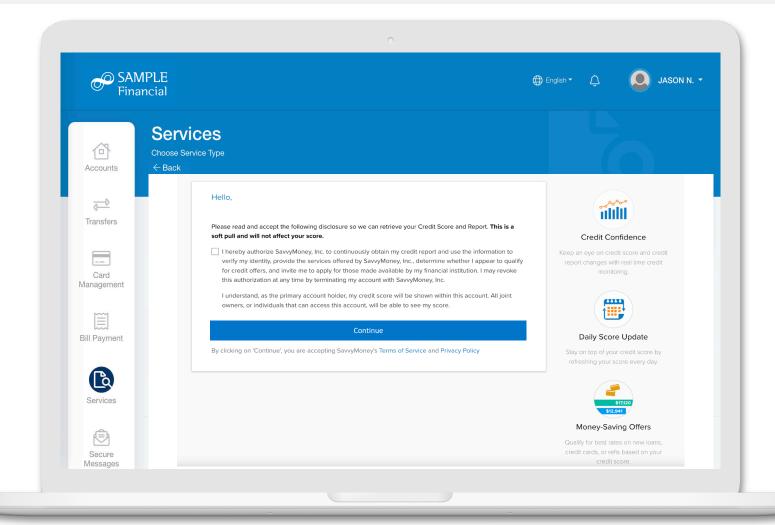
And here's our solution in action.



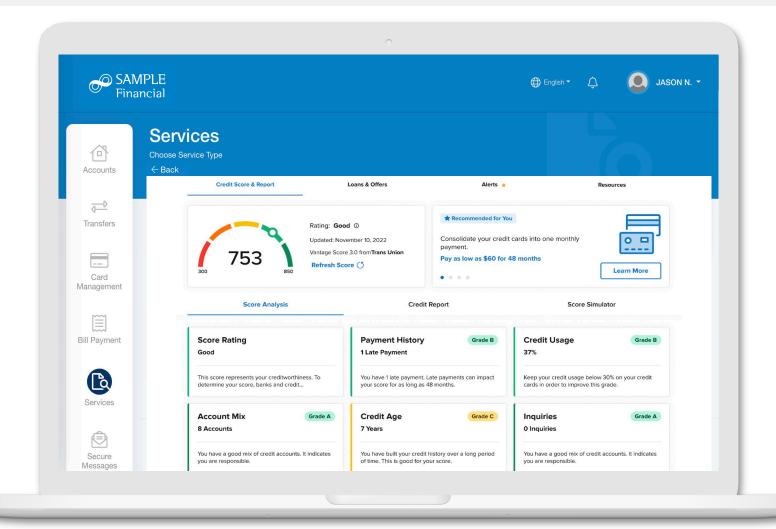
Seamless digital banking integration.



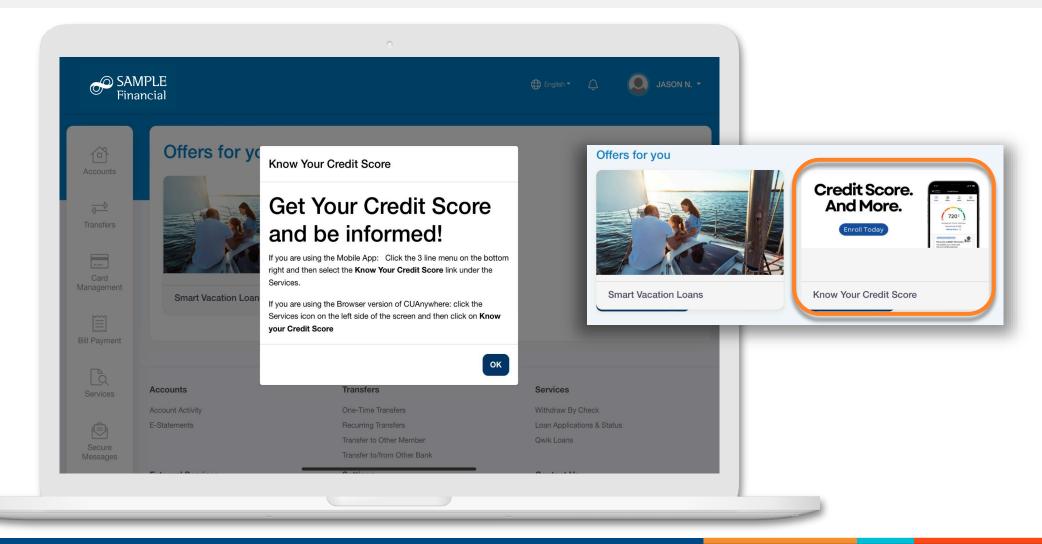
One-step, frictionless enrollment.



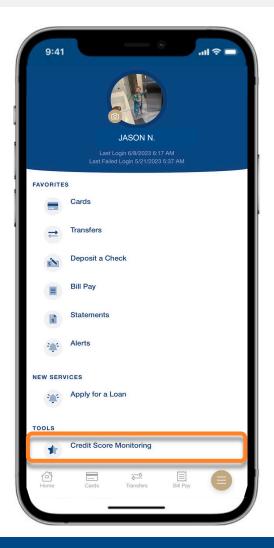
Integrated credit dashboard.

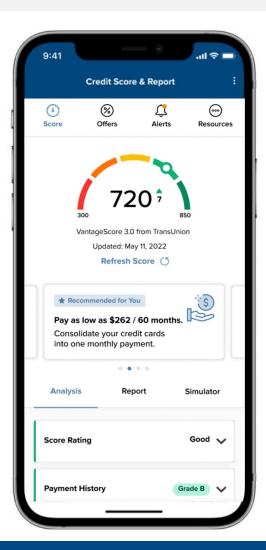


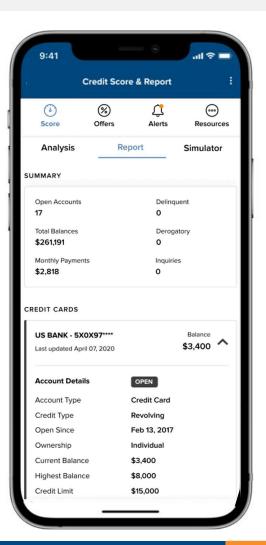
Increased exposure with native content.

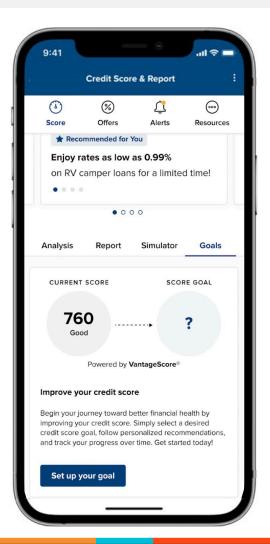


Mobile app integration.











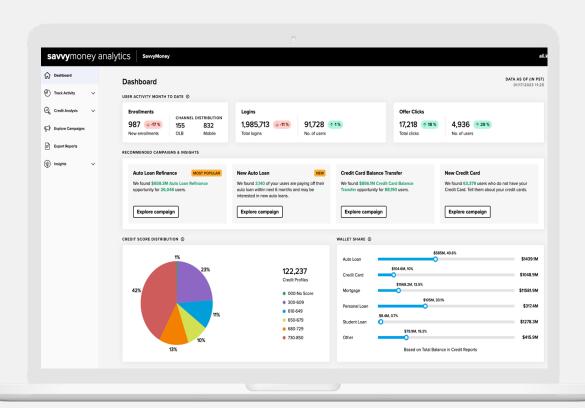
The Hub.

Your one-stop shop for all things SavvyMoney!

- Marketing Resources

- **⊘** Product Guides





Analytics Platform.

Accessible through The Hub

- Member & Credit Union Success Reporting
- Ø Offer Activity Reporting & Targeting





CoVantage Credit Union

AT A GLANCE

About CoVantage · 150,000+ mem

66,050 digital b

SavvyMoney Partne

 Established Octo 55% user adopti

Impact

R\$8MM+ funded loa directly tied to the er campaign

\$8.1M

"With SavvyMoney, simply and quickly to data into targeted re campaigns. From au personal loans and o members have been our offers especially informed of the spec our credit union cou

Howard Heinrich VP OF CONSUMER LENDI

Lanier Federal Credit Union

AT A GLANCE

About LFCU

TTCU Federal Credit Union

\$68MM+ in ass SavvyMoney Partne

• 29% OLB user a

Impact Record high sales m directly attributable SavvyMoney

\$2.8N

"Not only has Savvy helped us drive incr volume, but it's actu us to enhance the o experience for our r And, I have to say, t

SavvyMoney team is

as the solution itself **Damian McNeese**

Georgia-based

· Established Sep

AT A GLANCE About TTCU Federa

148,000+ members · 65,000 digital ba

SavvyMoney Partne · Established Deci 41% user adoption

Financial Impact \$8.7MM+ loan volum influenced by Savvyl

\$8.7N

"As part of TTCU's visi life through financial le are committed to helpin achieve their financial SavvvMoney enables u

real-time credit score w digital banking platforn also comes with proact designed to help memb usage statistics indicat very popular with our n

JEFF BAENZIGER VICE PRESIDENT, DIGI'

All In Credit Union

AT A GLANCE

About All In Credit Union

 143,000 members \$2B in assets

SavvyMoney Partnership

- Launched March 2019 · 46% online banking user adoption
- · 3-click app process
- · 43% increase in completed applications

145%

"We were seeing good engagement with digital offers but low application submission rates. Once we replaced our long application process with SavvyMoney's streamlined 3-click experience, we saw application volume increase almost immediately.

SVP, SALES & LENDING

SITUATION

All In Credit Union was eager to measure the impact that SavvyMoney's streamlined, 3-click digital loan application product would have on its loan volume and conversion rates. The MeridianLink API-based product, which can be easily implemented without requiring extensive development, is designed to make it easier for digital banking users to take advantage of personalized offers delivered through SavvyMoney's credit score solution. All In Credit Union started to leverage the new 3-click application with SavvvMoney users in May 2022 and the results have been astounding.

- · Prior to leveraging SavvyMoney's new loan application submission product All In Credit Union was averaging about a 45% completion rate.
- After implementing the new application experience. All In started averaging a 63% completion rate
- In addition to increasing application volume, All In Credit Union was able to substantially improve the member experience by leveraging SavvyMoney's offer engine and marketing tools which make it incredibly easy to deliver personalized offers and messaging at the member-level.

savvymoney

Success Stories.

A win/win/win partnership.

145% Lift in loan app completion

Loan growth in first 60 days



The SavvyMoney Difference.

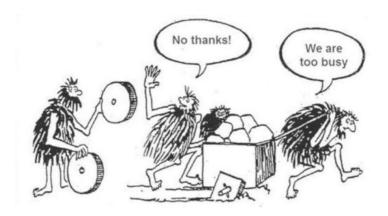
We're committed to your success.

- Robust credit score solutions
- SavvyMoney Hub for benchmarking, marketing materials & more
- Real-time data & analytics that uncover insights & opportunities
- ∅ Ongoing support & personalized service

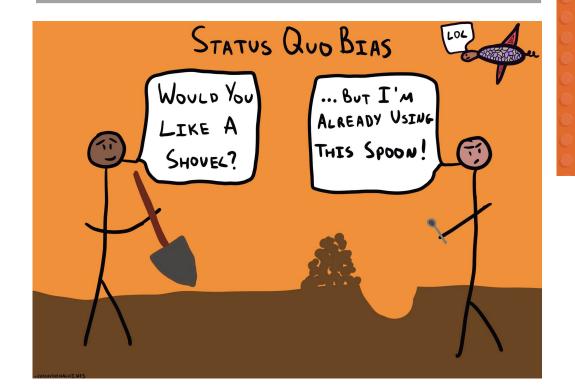


Thank you!

Stop by our booth to learn more.



The Status Quo Bias - We don't like to change. How to overcome this bias to make improvements



Take-Away #1- Learn how to overcome bias to make improvements

Challenge yourself and your credit union to begin exploring change and adapting to the new way of banking. Stay up-to-date on market trends and what your members are asking for. Get involved and talked to your peers regarding how to implement this new technology and use the "wheel" to gain momentum.





Collaborate with peers (customers & non-customers) to discuss a digital topic, vet a digital partner/solution, design a feature concept, come up with a new innovation and more!

Begins August 10, 2023, 10-11AM.



Take-Away #2- Get Involved-Mission Minded with Common Purpose

Become a part of the mission-minded team for innovation. Join the monthly Digital Innovation Lab (Ask Yourself, "How Does That Make You Feel") and get your staff involved. Check out the podcast each month and learn what other credit unions are doing to encourage you to continue to grow and evolve.





Advantage of What's Available

Setup a one-on-one annual Digital Review session through your Account Manager to review your Digital Roadmap and strategy with the Digital team. Learn what is available to enable now, what integrations we offer, what partnerships/organizations you can join, what is coming and more.

Let us align roadmaps & partner together.



Come by the VisiFI Innovation Station & SavvyMoney Booth after this session if you have additional questions.

Thank you

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Kacie Mach

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